

FY 2021 General Fund Budget - REVENUE

Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. 21	
REVENUE		MIL Rate - 3.25							
401.00	ADM	Tax Revenue (NAV \$105,805,096)	3,438,666		3,292,253				
402.00	ADM	Fire District Assistance Tax	358,000		352,680				
403.00	ADM	Interest Income	25,000		25,000				
404.00	ADM	Miscellaneous Income	10,000		10,000				
405.00	ADM	Charges for Services	1,115,710		1,282,000				
406.00	ADM	Donations	500		500				
407.00	ADM	CIP Grant	7,000		9,000				
999.10	ADM	Admin Reserve Fund	1,200,000		1,000,000				
999.20	ADM	General Reserve Fund	230,000		400,000				
		REVENUE TOTAL	6,384,876	6,384,876	6,371,433	6,371,433	6,326,327	13,443	100.21%

FY 2021 General Fund Budget - EXPENSES

LABOR EXPENSES

Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. 21	
601.00		Base Pay							
601.00	ADS	Chief	124,948		123,012				
601.00	ADS	Battalion Chief	96,366		96,366				
601.00	ADS	Battalion Chief	96,366		93,371				
601.00	ADS	Battalion Chief	80,712		78,561				
601.00	ADS	Captain	83,833		75,554				
601.00	ADS	Captain	82,227		78,172				
601.00	ADS	Captain	77,351		72,400				
601.00	ADS	Captain	78,749		78,749				
601.00	ADS	Captain	78,314		74,452				
601.00	ADS	Captain	77,409		71,454				
601.00	ADS	Captain	75,161		69,344				
601.00	ADS	Engineer	33,945		65,485				
601.00	ADS	Engineer	67,890		64,542				
601.00	ADS	Engineer	66,547		62,450				
601.00	ADS	Engineer	65,174		60,156				
601.00	ADS	Engineer	57,524		49,773				
601.00	ADS	Engineer	52,869		49,170				
601.00	ADS	Firefighter	49,757		45,298				
601.00	ADS	Firefighter	51,246		40,750				
601.00	ADS	Firefighter	48,238		41,000				
601.00	ADS	Firefighter	48,238		42,723				
601.00	ADS	Firefighter	46,370		42,053				
601.00	ADS	Firefighter	46,370		42,053				
601.00	ADS	Firefighter	42,194		39,175				
601.00	ADS	Fuels Tech	45,261		43,881				
601.00	ADS	Fuels Tech	36,545		35,701				
601.00	ADS	Fuels Tech	36,545		35,701				
601.00	ADS	Administrative Assistant III	68,245		66,123				
601.00	ADS	Administrative Assistant III	68,245	1,882,639	66,123	1,803,593	1,607,756	79,046	104.38%
601.10		Overtime							
601.10	ADM	Coverage	62,000		62,000				
601.10	ADM	Emergency Response Callback	6,000		6,000				
601.10	ADS	FLSA Mandatory OT	65,000		92,620				
601.10	ADS	Administrative OT	6,600		6,600				
601.10	APP	Program Manager Overtime	0		4,500				
601.10	CFA	Bear Jaw Crew OT	35,000		35,000				
601.10	EMS	CEP Training Backfill	0		6,000				
601.10	EMS	ALS	17,000		16,160				
601.10	EMS	BLS	5,800		5,040				
601.10	EMS	CIP Grant	5,000		0				
601.10	EMS	Program Manager Overtime	0		5,500				
601.10	FTP	FTP OT	7,000		6,000				

601.10	FTP	Professional Development	0		5,000				
601.10	FTP	GFR Assistance	0		5,500				
601.10	FTP	Mandated Meetings / Training	0		2,500				
601.10	HFP	Regional CISM/ FF Mental Health	0		1,750				
601.10	PED	CPR Instructor Overtime	0		3,500				
601.10	SCB	SCB Program Overtime	0		1,320				
601.10	WUI	Wildland OT/ Interagency Training	0	209,400	5,000	269,990	245,200	-60,590	77.56%
601.20		Acting Assignment							
601.20	ADM	Acting Assignment Pay	8,000	8,000	4,000	4,000	1,387	4,000	200.00%
601.21		Lead Assignment							
601.21	ADM	Lead Assignment Pay	5,120	5,120	4,960	4,960	4306	160	0.00%
601.30		Wildland Reimbursable Wages							
601.30	CFA	Bear Jaw Employee Wages	660,000		335,000				
601.30	CFA	HFD Employee Wages - Reimbursable	120,000	780,000	200,000	535,000	694,611	245,000	145.79%
601.31		Seasonal Wildland Reimbursable Wages							
601.31	CFA	Bear Jaw Seasonal Wages	65,000	65,000	180,000	180,000	57,676	0	0.00%
601.60		Holiday Pay							
601.60	ADS	Holiday Pay	14,750	14,750	28,000	28,000	20,428	-13,250	52.68%
601.70		Other Earnings							
601.70	ADS	Vacation Hours Payout	6,975	6,975	10,000	10,000	1,531	-3,025	0.00%
601.80		Educational Incentive Pay							
601.80	ADS	Class Tuition Reimbursement	0	0	5,000	5,000	3,123	-5,000	0.00%
		LABOR TOTAL	2,971,884	2,971,884	2,840,543	2,840,543	2,636,018	131,341	104.62%

EMPLOYEE EXPENSES

Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. 21	
610.00		Employee Benefits							
610.00	ADS	Kairos Premiums (minus EE costs) 6% ↑	265,000		210,000				
610.00	ADS	H.S.A. Deposits (\$1,000 per employee)	37,020		35,100				
610.00	ADS	Contract with Fendley and Sons	7,500		7,221				
610.00	ADS	Kansas City Life Insurance (AD&D)	0		2,500				
610.00	ADS	Standard Life Insurance (Short / Long Disability)	0		22,800				
610.00	ADS	PSPRS Cancer Insurance	1,400		2,025				
610.00	ADS	Provident Insurance (\$25,000 Life - On Job)	1,760	312,680	1,760	281,406	274,998	31,274	111.11%
610.10		Employee Health Requirements							
610.10	HFP	Traumatic Event Counseling	10,000		0				
610.10	HFP	Career Health Assessments	1,550		1,550				
610.10	HFP	Employee Assistant Program (EAP)	1,000		1,000				
610.10	HFP	Hepatitis B Vaccines	140		140				
610.10	HFP	Misc. Medical	100		100				
610.10	HFP	Return to Work Exams	300		300				
610.10	VOL	Volunteer TB Testing	0	13,090	0	3,090	5,053	10,000	423.62%
612.00		Uniforms							
612.00	UNI	Badges/Belt Buckles	400		300				
612.00	UNI	Career - Uniform Allowance	9,500		14,250				
612.00	UNI	BC - Uniform Allowance	1,500		2,250				
612.00	UNI	Chief, Fire Inspector, Admin - Uniform	500		750				
612.00	UNI	Bear Jaw - Uniform Allowance	2,000		3,000				
612.00	UNI	Career - Initial Issue	2,000		2,000				
612.00	UNI	Initial Issue class B / Name plate	350		300				
612.00	UNI	New York Style Class A Cap	0		900				
612.00	UNI	New Class A's (Initial Issue)	0		1,900				
612.00	UNI	New Class A's (on maint. Schedule)	0		900				
612.00	UNI	Honor Guard Uniform	0		1,100				
612.00	UNI	Stock Supply Cabinet	0	16,250	0	27,650	24,337	-11,400	58.77%
613.00		Workers Compensation Insurance							
613.00	ADS	Workers Comp (60% ↑ less JAW portion)	80,000	80,000	58,000	58,000	60,801	22,000	137.93%
614.00		State Unemployment Insurance							
614.00	ADS	Unemployment Claims	5,000	5,000	10,000	10,000	0	-5,000	50.00%

615.00		FICA Expenses Employer							
615.00	ADM	Medicare	1,177		1,900				
615.00	ADS	Bear Jaw Medicare & Social Security	18,600		18,600				
615.00	ADS	Medicare & Social Security	48,152		44,606				
615.00	APP	Medicare	0		51				
615.00	CFA	Medicare	9,000		10,875				
615.00	EMS	Medicare	331		474				
615.00	FTP	Medicare	102		276				
615.00	PED	Medicare	0		51				
615.00	SCB	Medicare	0		15				
615.00	WUI	Medicare	0	77,362	73	76,921	74,403	441	100.57%
616.00		Employer Pension Contributions							
616.00	ADS	PSPRS Unfunded Liability Payment	0		100,000				
616.00	ADS	FF's PSPRS 30.16%	646,000		600,000				
616.00	ADS	PSPRS- DC Employer 4% Match	18,144		12,500				
616.00	ADS	Bear Jaw ASRS 12.22%	15,000		6,000				
616.00	ADS	Admin. ASRS 12.22%	17,815	696,959	15,721	734,221	644,293	-37,262	94.92%
617.00		Stipends/ Reimbursements							
617.00	ADM	Battalion Chiefs	18,400		37,000				
617.00	VOL	Reimbursements / Stipends for VOL's	3,360	21,760	3,360	40,360	3,456	-18,600	53.91%
		EMPLOYEE TOTAL	1,223,101	1,223,101	1,231,648	1,231,648	1,087,341	-8,547	99.31%

OVERHEAD EXPENSES

Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. 21	
630.00		Department Insurance							
630.00	ADS	VFIS Insurance	39,000	39,000	35,200	35,200	38,905	3,800	110.80%
631.00		Public Utilities							
631.00	ADS	Electricity - APS	15,000		16,000				
631.00	ADS	Gas - Unisource	7,500		9,000				
631.00	ADS	Phones - Century Link	5,200		3,800				
631.00	ADS	Water	7,100		7,500				
631.00	COM	MDC - Verizon Wireless	2,400		2,400				
631.00	COM	Cell Phones & Wireless Cards	9,100		9,100				
631.00	LAB	Trash Disposal - Waste Management	4,700		8,000				
631.00	MIS	Fire Strong Website	0		500				
631.00	MIS	Internet Service - Suddenlink	3,000		3,000				
631.00	MIS	Internet DNS & Registry	0		0				
631.00	MIS	Annual Domain Fee - Ifocus	0	54,000	0	59,300	68,441	-5,300	91.06%
		OVERHEAD TOTAL	93,000	93,000	94,500	94,500	107,346	-1,500	98.41%

OPERATING EXPENSES

Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. 21	
640.00		Office Supplies							
640.00	ADS	Incidental supplies & toner & pictures	3,300		2,500				
640.00	ADS	Paper	0		800				
640.00	ADS	QuickBooks (next in FY 22)	0		0				
640.00	APP	APP Software	1,540		1,540				
640.00	EMS	Ipad for Reproting on Engines	0		1,500				
640.00	MIS	Back Up UPS	210		210				
640.00	MIS	Cables, Parts & Misc.	300		300				
640.00	MIS	Workstation Hard Drive Replacements	0		0				
640.00	MIS	Desktop Replacements - 2	1600		1600				
640.00	MIS	Laptop	0		0				
640.00	MIS	Data Storage	100		100				
640.00	MIS	FireHouse Software Update & Service	5,100		5,100				
640.00	MIS	Misc. Computer Software Updates	300		300				
640.00	PPE	PPE Software	1,200	13,650	1,200	15,150	19,240	-1,500	90.10%

641.00		Printing							
641.00	ADS	Business Cards	50		200				
641.00	ADS	Letterhead & Envelopes	200		0				
641.00	ADS	Stationary / Shift Calendars	225		200				
641.00	ADS	Printing Blank Warrants	500		300				
641.00	PED	HFD Tent	1,160		0				
641.00	EMS	PCH Guidelines	300	2,435	300	1,000	1,214	1,435	243.50%
642.00		Postage and Freight							
642.00	ADS	Postage	2,000		2,700				
642.00	APP	Postage and Freight	100		100				
642.00	EMS	Miscellaneous Shipping	200	2,300	200	3,000	1,185	-700	76.67%
643.00		Leases and Rentals							
643.00	ADM	Xerox Copier Lease (monthly \$213)	2556		0				
643.00	ADM	St. 25 Land Lease	10		10				
643.00	ADS	Postage Meter Scale	700	3,266	768	778	778	2,488	419.79%
644.00		Professional Services							
644.00	ADS	Automatic Aid Fee : City of Flagstaff/ Flag Ranch	5,000		10,000				
644.00	ADS	Vista Program: Records Retention/ Firewise	0		7,300				
644.00	ADS	Smart Solutions Copier Overages & Maint.	2,000		4,000				
644.00	ADS	Annual Tax Reports	750		400				
644.00	ADS	Audit	11,000		9,250				
644.00	ADS	Motor Vehicle Division Employee Reports	100		100				
644.00	ADS	Background Checks	88		88				
644.00	ADS	County User Fee	500		500				
644.00	ADS	Misc. Accounting Labor	500		1,000				
644.00	ADS	Legal Fees	500		500				
644.00	ADS	Payroll	7,800		5,200				
644.00	ADS	Quarterly Reviews	0		3,000				
644.00	ADS	Quarterly Tax Reports	1,800		975				
644.00	COM	Ch. 2 Repeater Service	2,300		2,300				
644.00	COM	Dispatch Contract	32,000		24,500				
644.00	EMS	ALS PCH FMC	500		500				
644.00	EQP	Holmatro Service	1,800		1,400				
644.00	FTP	National Testing Network	500		0				
644.00	FTP	Regional Training Coordinator Contract	10,250		9,700				
644.00	HFP	Department Physician- Medical Direction	2,000		2,000				
644.00	HOS	Hydrant Contracting	1,000		2,000				
644.00	LAB	Empire CAT Generator Service	1,000		1,000				
644.00	LAB	Steve's High Country Sanitation Service	450		900				
644.00	LAB	Fire Protection System Service	1,000		1,000				
644.00	LAB	Parking Lot Maintenance; Crack Sealing	0		10,000				
644.00	LAB	Generator Repairs	200		0				
644.00	MAP	Computer Maint	500		500				
644.00	MIS	Ibox Monthly Fee	200		0				
644.00	MIS	Microsoft Monthly Fee	2,092		0				
644.00	MIS	IBM - MAS 360 Support	570		0				
644.00	MIS	Computer Support	21,300		24,000				
644.00	MIS	Phone System Service	250	107,950	255	122,368	99,298	-14,418	88.22%
644.10	CFA	Fire District Reim- For Wildland VOL's							
644.10	CFA	Reim for Fire Assignmet Costs	15,000	15,000	30,000	30000	23632	-15,000	0.00%
645.00		Memberships & Publications							
645.00	ADM	International Association of Fire Chiefs	260		375				
645.00	ADM	AZ Fire District Association	1025		1025				
645.00	ADM	AZ Fire Chief's Association	225		225				
645.00	ADM	Misc. Publications and Books	200		200				
645.00	ADM	NFPA (Chief's Membership)	175		175				
645.00	ADM	Ponderosa Fire Advisory Council	200		200				
645.00	ADS	HR Society	0		200				
645.00	APP	AZ FM- NAEVT Membership Dues	160		160				
645.00	EMS	Northern AZ EMS Council	50		75				
645.00	FTP	Training Publications	200		200				

645.00	HFP		MTI Annual Subscription	0		300					
645.00	HFP		Books for Training	100		150					
645.00	WUI		Wildland Training Materials		2,595		3,285	3,061	-690	79.00%	
647.00			Public Education								
647.00	EMS		Refreshments / Training	100		100					
647.00	PED		E-201 Event Entrance Fees	0		130					
647.00	PED		Educational Products	400		400					
647.00	PED		CPR/First Aid Training Supplies	500		500					
647.00	PED		CPR Rosters & Cards	500		500					
647.00	PED		Community Events	300	1,800	300	1,930	498	-130	93.26%	
648.00			Operating Supplies								
648.00	COM		Batteries (non-specialized)	2,500		2,500					
648.00	COM		Radios type I wildland engines	0		9,000					
648.00	EMS		Medial Batteries	725		700					
648.00	LAB		Floor and Window Cleaner	1,000		1,000					
648.00	LAB		Paper Products	2,000		2,000					
648.00	LAB		Light Bulbs	750		750					
648.00	LAB		Liquid Laundry Soap	500		500					
648.00	LAB		Soaps & Cleaning Supplies	1,500		1,500					
648.00	LAB		Cleansing Cloth	100		100					
648.00	LAB		Mops and Brooms	200		200					
648.00	LAB		Flags	200		200					
648.00	LAB		Kitchen Supplies	450		450					
648.00	LAB		Garage Door Remotes	100		100					
648.00	LAB		Trash Bags	850	10,875	850	19,850	10,653	-8,975	54.79%	
649.00			Facilities Maintenance								
649.00	LAB		Picnic Tables	0		4,000					
649.00	LAB		Furniture	400		4,000					
649.00	LAB		Repaint St. 25	0		15,000					
649.00	LAB		Bay Heater Servicing & Retrofit	750		750					
649.00	LAB		Generator Batteries	200		0					
649.00	LAB		St. 23 Septic System	0		0					
649.00	LAB		Service Heater and AC Units	500		0					
649.00	LAB		Heater Filters	200		200					
649.00	LAB		Hirsch Center maintenance	1,000		1,000					
649.00	LAB		Landscaping	1,000		500					
649.00	LAB		Facilities Maintenance	5,000		5,000					
649.00	SCB		Building Supplies	1,000	10,050	1,000	31,450	32,967	-21,400	31.96%	
650.00			Vehicle Maintenance								
650.00	APP		Annuals	11,975		12,325					
650.00	APP		Tires	8,050		7,150					
650.00	APP		Cameras	800		2,700					
650.00	APP		Planned Maintenance	15,625		9,675					
650.00	CFA		Post Season Vehicle Inspections	2,000		2,000					
650.00	CFA		Repair and Replacement	2,000	40,450	2,000	35,850	19,244	4,600	112.83%	
650.10			Vehicle Maintenance- Unplanned Repair								
650.10	APP		Unplanned Repair	2,000	2,000	19,100	19,100	10,022	-17,100	10.47%	
651.00			Equipment Maintenance								
651.00	APP		Shop Equipment	450		300					
651.00	EQP		Ladder Testing and Repairs	860		900					
651.00	EQP		Shop Supplies	350		250					
651.00	EQP		Small Tools	300		250					
651.00	SCB		Scott Packs Parts and Supplies	0		16,032					
651.00	SCB		Unit ID	500		0					
651.00	SCB		Scott Packs Annual Maintenance	1,400		3,000					
651.00	SCB		Mako Parts and Supplies	1,200		1,200					
651.00	SCB		Fit Testing	0		1,200					
651.00	SCB		SCBA Air Testing	900	5,960	600	23,732	6,892	-17,772	25.11%	
652.00			Communication Maintenance								
652.00	COM		Radio Maintenance	5,000		5,000					
652.00	COM		Cell Phones - Non-Warranty Parts	0		200					
652.00	COM		Radio Non-Contracted Parts/Labor	3,500	8,500	4,000	9,200	5,019	-700	92.39%	

653.00		Fire Training Tuition							
653.00	ADM	Conferences & Professional Seminars	600		250				
653.00	FTP	ASFM State Fire School	500		500				
653.00	FTP	Blue Card- 50 Hr - 1 Actors	500		500				
653.00	FTP	Misc. Fire Training	1,000		1,800				
653.00	VOL	Miscellaneous Training	500	3,100	500	3,550	2,051	-450	87.32%
653.10		Wildland Training Tuition							
653.10	VOL	Wildfire Academy							
653.10	WUI	AZ Wild Fire Academy	1,000		520				
653.10	WUI	Professional Development/ Conferences	0	1,000	100	620	1,499	2,119	161.29%
654.00		Medical Training Tuition							
654.00	EMS	EMT Refresher							
654.00	EMS	12 Lead Class	1,000		1,000				
654.00	EMS	Airway Workshop	1,000		1,000				
654.00	EMS	CEP Tuition (1)	0		6,000				
654.00	EMS	CEP Refresher	3,000		3,500				
654.00	EMS	EMT Refresher	2,000		2,500				
654.00	VOL	EMT Refresher	0	7,000	0	14,000	10,149	-7,000	50.00%
655.00		Management Training Tuition							
655.00	ADM	AFDA Conferences	800		620				
655.00	ADS	AFDA Conferences	400		310				
655.00	ADS	Professional Development/ Conferences	500		250				
655.00	APP	Training Tuition	200		200				
655.00	FTP	Professional Development Conferences	500		1,000				
655.00	FTP	Professional Development Courses	1,000		2,000				
655.00	FTP	Blue Card Instructor Renewal	2,400		0				
655.00	FTP	FDIC (or similar)	500		800				
655.00	HFP	Peer Training Certification	0	6,300	1,000	6,180	3,750	120	101.94%
656.00		Fire Training Support							
656.00	FTP	Misc. Fire Training	1,500		3,000				
656.00	FTP	NFA Meals	500		325				
656.00	FTP	State Fire School	1,300		1,300				
656.00	VOL	Miscellaneous Training Support	800	4,100	700	5,325	2,289	-1,225	77.00%
656.10		Wildland Training Support							
656.10	VOL	AZWFA							
656.10	WUI	AZ Wild Fire Academy	1,000		1,000				
656.10	WUI	Professional Development/ Conferences	0	1,000	100	1,100	795	-100	90.91%
657.00		Medical Training Support							
657.00	EMS	Textbooks & Materials	500		500				
657.00	EMS	CEP Textbooks	500	1,000	500	1,000	0	0	100.00%
658.00		Management Training Support							
658.00	ADM	AFDA Support	1700		1500				
658.00	ADM	Professional Development Support	600		300				
658.00	ADS	AFDA Support	1000		1000				
658.00	ADS	Professional Development Support	1000		500				
658.00	APP	Training Support	250		250				
658.00	FTP	Professional Development Support	2000		2000				
658.00	PIO	Professional Development Support		6,550		5,550	2,583	1,000	118.02%
661.00		Miscellaneous Expenses							
661.00	ADM	Board/Dept. Working Meeting Meals	0		100				
661.00	ADM	Misc. Meals/ Mileage for Travel	1,300		3,000				
661.00	APP	Delivery Support	50	1,350	50	3,150	2,148	-1,800	42.86%
663.00		Fire Supplies							
663.00	EQP	Supplies for Small Engines	250		250				
663.00	EQP	Chainsaw Maintenance	150		250				
663.00	EQP	Class A Foam	2,600		2,600				
663.00	EQP	Extinguisher Refills/ Maintenance	1,200		1,200				
663.00	EQP	Attack & Supply Replacement Hose	3,600		5,500				
663.00	EQP	Light Sticks	100		100				
663.00	EQP	Rope	150		150				
663.00	EQP	Handheld Flashlights	150		150				
663.00	EQP	Hurst Rescue Tool & Air Bags	740		0				

663.00	EQP	Stickers	200		0					
663.00	EQP	Adapters, Monitor Repair, Nozzles	1,200		1,200					
663.00	FTP	Extrication Cars	0		0					
663.00	FTP	Training Prop Supplies	2,500		2,500					
663.00	HOS	Grease & Spray for Hydrant Maint.	400		220					
663.00	HOS	Hydrant Repair Parts	150		200					
663.00	PPE	Fire Boots & Chains	1,200		2,475					
663.00	PPE	Flash Hoods	400		600					
663.00	PPE	Gloves	300		1,000					
663.00	PPE	PAR Tags	100		200					
663.00	PPE	Helmet Composite	0		2,952					
663.00	PPE	Turnout Coats	6,670		7,762					
663.00	PPE	Turnout Pants	5,100		5,940					
663.00	PPE	Cleaning Fluids	100		0					
663.00	PPE	PPE Repairs & Advanced Cleaning	1,500	28,760	2,000	37,249	38,961	-8,489	77.21%	
663.10		Wildland Supplies								
663.10	WUI	Wildland Helments (19)	0		1,055					
663.10	WUI	Hard Hat Replacement Bands	0		80					
663.10	WUI	Thermarest	0		600					
663.10	WUI	Bottle Pockets for IA packs (40)	0		800					
663.10	WUI	Mystery Ranch Med-lid (2)	0		200					
663.10	WUI	Gloves	350		450					
663.10	WUI	Personal Gear Bags	0		480					
663.10	WUI	Logistical Supplies	100	450	0	3,665	40	-3,215	12.28%	
664.00		Medical Supplies								
664.00	EMS	Event Review Software								
664.00	EMS	Drug Box Replacement	350		350					
664.00	EMS	CIP Medical Equipment / Supplies	2000		2500					
664.00	EMS	Airgas / Medical O2	0		900					
664.00	EMS	Drug Box Fees	3400		2800					
664.00	EMS	Soft Medical Supplies	8,000	13,750	8,000	14,550	11,188	-800	94.50%	
664.10		Health & Fitness Equipment								
664.10	HFP	Maintain / Replace Equipment	500	500	750	750	64	-250	66.67%	
665.00		Truck Supplies								
665.00	APP	Toolbox (maintenance schedule)	0		0					
665.00	APP	Shop Fluids, Supplies & Fasteners	3,850		3,850					
665.00	APP	Gasoline/ Diesel	20,000		20,000					
665.00	CFA	Fuel for Wildland Assignments	3,000	26,850	3,000	26,850	23,620	0	100.00%	
666.00		Department Events / Appreciation								
666.00	ADM	Department Events / Public Apprec.	0		300					
666.00	ADM	Awards Banquet	0		2,500					
666.00	ADM	Signs / Plaques / Engravings	1,300	1,300	1,300	4,100	2,191	-2,800	31.71%	
669.00		Cooperative Fire Assignment								
669.00	CFA	Lodging / Food / Other Expenses	18,000	18,000	15,700	15,700	18,722	2,300	114.65%	
		OPERATING TOTAL	347,841	347,841	460,032	460,032	353,753	-112,191	75.61%	
CAPITAL EXPENSE										
Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. 21		
706.00		Vehicle Purchases								
706.00	ADM	UTV for Wildland Medical Asisgnments	0	0	0	0	14,939	0	#DIV/0!	
712.00		Building Lease Purchase Payment								
712.00	ADM	St. 23 / St. 25 Lease Purchase	397,835	397,835	397,835	397,835	397,835	0	100.00%	
		CAPITAL TOTAL	397,835	397,835	397,835	397,835	397,835	0	100.00%	
RESERVED FUNDS										
	ADM	Transfer to the Capital Fund			56,410					
999.10	ADM	Admin Reserve Fund	1,200,000		1,000,000					
999.20	ADM	General Reserve Fund	151,215	1,351,215	300,000	1,356,410		-5,195	99.62%	
		RESERVED TOTAL	1,351,215	1,351,215	1,356,410	1,356,410	1,427,518	-5,195	99.62%	
		EXPENSE TOTAL	6,384,876	6,384,876	6,380,968	8,184,560		-1,799,684	78.01%	

FY 2021 Highlands Fire District Capital Fund - REVENUE

Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. FY 21	
COMBINED CARRYOVER									
000.00	ADM	Transfers from the General Fund	0		126,000				
999.30	ADM	Capital Replacement Fund	498,422		94,473				
999.40	ADM	Capital Improvement Fund	100,000		0				
999.50	ADM	Grants Carryover	7,178		7,178				
000.00	ADM	Interest Carryover	0	605,600	25,808	253,459	128,903	352,141	238.93%
REVENUE									
403.00	ADM	Interest Income	3,000		2,000				
407.00	ADM	Grants	171,360		27,000				
450.00	ADM	Sale of Equipment/ Buildings / Land	80,000	254,360	500,000	529,000			
		TOTAL	859,960	859,960	782,459	782,459	128,903	77,501	109.90%

FY 2021 Highlands Fire District Capital Fund - EXPENSES

EXPENSES									
Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. FY 21	
701.00	ADM	Office Equipment							
702.00	ADM	Fire Equipment							
703.00	ADM	Medical Equipment	0						
704.00	ADM	Communications Equipment	31246		27000				
705.00	ADM	Tools and Equipment	3000						
706.00	ADM	Vehicle Purchases							
707.00	ADM	Land, Building Improvements/ Purchases	289988						
711.00	ADM	Construction in Progress							
		TOTAL EXPENSES WITHOUT RESERVES	324,234	324,234	27,000	27,000	1,784,344	77,501	1200.87%
ENDING BALANCES									
Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. FY 21	
999.30	ADM	Capital Replacement Fund	435,726		747473		94704.66		
999.40	ADM	Capital Improvement Fund	100,000		0		0		
999.50	ADM	Grants	0		7178		7178.32		
000.00	ADM	Interest		535,726	27,808	782,459	27,020	-246,733	
		TOTAL	535,726	535,726	809,459	809,459	128,903	-169,232	66.18%

FY 2021 Bear Jaw Budget - REVENUE

Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. FY 21	
COMBINED CARRYOVER									
999.30	JAW	Operational Reserve Fund	300,000		200,000				
999.30	JAW	General Reserve Fund	994,262		1,323,500				
999.50	JAW	Capital Replacement Fund	443,120	1,737,382	50,000	1,573,500		163,882	3474.76%
REVENUE									
405.00	JAW	Charges for Services	1,092,000		1,092,000				
407.00	JAW	State Grants & Other Grants	10,000		10,000				
408.00	JAW	Federal Grants	0		0				
450.00	JAW	Sale of Apparatus	10,000	1,112,000	0	1,102,000			
		TOTAL	2,849,382	2,849,382	2,475,500	2,675,500	1,730,212	173,882	115.10%

FY 2021 Bear Jaw Budget - EXPENSES

Acct.		Line Item Description	Proposed FY 21		Budgeted FY 20		Actual FY 19	FY 20 vs. FY 21	
EXPENSES									
613.00		Workers Comp Insurance							
613.00	JAW	Workers Comp	20,000	20,000	0	0		20,000	#DIV/0!
614.00		State Unemployment Insurance							
614.00	JAW	Unemployment Insurance	15,000	15,000	0	0		15,000	#DIV/0!
644.00		Professional Services							
644.00	JAW	Payroll Service	2,400	2,400	2,400	2,400	2,691	0	0.00%
644.10		Fire District Reimb - Bear Jaw							
644.10	JAW	Reim to HFD for Bear Jaw Payrolls	880,000		600,000				
644.10	JAW	Reim to HFD for Bear Jaw OT	40,000		35,000				
644.10	JAW	Reim to SUM, PFD for Fire Assignments	300,000	1,220,000	300,000	935,000	996,505	285,000	30.48%
649.00		Facility Maintenance							
649.00	JAW	Facility Maintenance	3,000	3,000	20,000	20,000	19,228		
650.00		Bear Jaw Vehicle Maintenance							
650.00	JAW	Vehicle Maintenance	22,500	22,500	22,500	22,500	29,297	0	0.00%
663.00		Bear Jaw Tools and Equipment							
663.00	JAW	Tools	500	500	0	0	0	500	0.00%
663.12		Bear Jaw Operating Supplies							
663.12	JAW	Saws	4,000		4,000				
663.12	JAW	Operating Supplies	27,500	31,500	27,500	31,500	25,243	0	0.00%
665.00		Vehicle Supplies							
665.00	JAW	Truck Supplies including Fuel	22,000	22,000	22,000	22,000	23,973	0	0.00%
669.00		Coop Assignment Expenses							
669.00	JAW	Food / Lodging / Travel Expenses	90,000	90,000	80,000	80,000	81,542	10,000	12.50%
704.00		Communications Equipment							
704.00	JAW	Radios	9,000	9,000	12,000	12,000	5,983	-3,000	0.00%
706.00		Vehicle Purchases							
706.00	JAW	Crew Carriers	294,000						
706.00	JAW	Wood Chipper	59,120						
706.00	JAW	Crew Truck	90,000	443,120	550,000	550,000	50,000	-106,880	0.00%
999.00		Reserve Funds							
999.30	JAW	Operational Reserve Account	570,362		300,000				
999.30	JAW	General Reserve Account	250,000		590,100				
999.50	JAW	Capital Fund	150,000	970,362	130,000	1,020,100	1,676,528	-49,738	-4.88%
		TOTAL	2,849,382	2,849,382	2,695,500	2,695,500	2,910,988	135,882	105.71%